

MACLEAN'S^{15c}

SASKATCHEWAN: VIOLENCE BREAKS OUT IN CANADA'S OWN RACE STRUGGLE



What money CAN buy: the powers and pleasures of

E.P. TAYLOR



*How I was trapped
by Jasper the
bear for
Maclean's
Magazine*



The franc is local currency in France.

So is this.



Whether the bill is in francs, or lira or yen, you can pay with **BANK OF AMERICA TRAVELERS CHEQUES** — known and accepted wherever you go throughout the world. Less proof and theft-proof, they're the kind of money you never have to worry about... money only you can spend. Sold by leading banks everywhere.

MACLEAN'S

ENGLAND NATIONAL MAGAZINE JULY 8 1982 VOLUME 25 NUMBER 1

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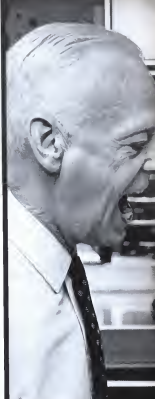
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continued on page 53



a piece of cake!

Even after all these years, there's still one special person she relies on to criticize—or praise—her baking! The result isn't really in doubt, of course—she is the best cook in the country, and, anyway, she has her Frigidaire range to help maintain her reputation. Frigidaire appliances are a product of General Motors. They have the same high standards of quality that distinguish the GM car he drives, the GM bus she takes when she visits her grandchildren.

General Motors people achieve quality the only possible way—by using the best engineering, the best materials, and by building with the best of care. The results are extra dependability, extra performance, and extra value for you.

Good cooks—and their appreciative "helpers"—know the tastiest goodies are prepared in Frigidaire ranges. They—and you—can take General Motors quality for granted because we don't.

GM in Canada

General Motors of Canada, Limited, Oshawa and Windsor
Cars and trucks

General Motors Diesel Limited, Leamington
Diesel locomotives, buses and diesel engines

Frigidaire Products of Canada Limited, Toronto
All major home appliances

The McGraw-Hill Companies, Limited, St. Catharines
Automotive parts and accessories

General Motors of Canada, Limited, Oshawa and Windsor
Cars and trucks

General Motors Diesel Limited, Leamington
Diesel locomotives, buses and diesel engines

Frigidaire Products of Canada Limited, Toronto
All major home appliances

The McGraw-Hill Companies, Limited, St. Catharines
Automotive parts and accessories

GENERAL
MOTORS
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NATIONAL
IMAGINE

The last chapter of THE GREAT E.P. TAYLOR MYTH



There is the E. P. Taylor as modest Canadian folklore, verging on the of a nation and master of all the hidden levers of power. He is not real and never was.



This is the E. P. Taylor who has dominated several Canadian industries and one sport, personified a big—but far from the biggest—Canadian fortune, and has now stored his main residence in the Bahamas Islands. Here is what he has done with money, and what money has bought for him.

By Barbara Moon

Just behind the other side of the door, in the living room, is the E. P. Taylor. He is a man of 70, with a great deal of grey hair and a beard. He is wearing a white shirt and a dark tie. He is sitting in a chair, looking at the camera. He is smiling. He is a man of 70, with a great deal of grey hair and a beard. He is wearing a white shirt and a dark tie. He is sitting in a chair, looking at the camera. He is smiling. He is a man of 70, with a great deal of grey hair and a beard. He is wearing a white shirt and a dark tie. He is sitting in a chair, looking at the camera. He is smiling.



at full and chase "singers" in 2002. He says, "I've been singing for 25 years, but I've never been as busy as I am now." He adds, "I've been singing for 25 years, but I've never been as busy as I am now." He adds, "I've been singing for 25 years, but I've never been as busy as I am now."

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study social groups of theologians have been studying these questions. They have thought to their dilemma: Is genuine sense of urgency for environmentalism to grow faster by a new morality among Christians. The evidence is: — as harsh religious opposition has to tell them — few Christians believe it is of their religious duty to think about the human-environment dilemma. The most obvious results so far have been the class, caste, and hierarchy between Roman Catholics and Protestants, the growth of church social movements around the world (there are a spray of these in progress here), and the much greater impact shown by others in the World Council of Churches.

This pessimism springs partly from the knowledge that Christians' financial contribution plays little or no role in the contemporary world that diversity is swept as well in homogeneous spreads. The morality is simple: rich nations must help poor nations; people such as those in the past must share with people who are starving, and Christians cannot do their part in this work while they are seeking their time and talent in maintaining their separation.

and Jehovah's Witnesses — now it has Muslims as well. And let me say one thing that this is the difference among Christians in the poor countries. Our world is the African continent now, in

which the rising computer planning in corporate towns decided to be true in all churches. Following its own principles of town planning, the computer insisted that the churches be made in one system and made, then automatically modern. Now the main line synagogues shared Christian

Examiners here express doubt if the poor countries through such development projects will be able to keep their economies growing as fast as Hong Kong, Singapore and other Asian tigers. China, where access to such Western American funds is mostly through the United Nations, is still a member of the World Bank, but the World Bank expresses great doubt if China will be able to keep its economy growing as fast as the other Asian tigers. The World Bank also expresses great doubt if China will be able to keep its economy growing as fast as the other Asian tigers.

The most important Catholic and other Christian lay professionals are moving. Like the rest of the month in San Antonio, TX, where Catholic and Protestant laypeople to conduct a good service at working in the seven thousand-ton municipal industries that most of the people, in the heavily small population like the higher services hold for decades — they like to attend a diocese, — by leading theologians of the Anglican Protestant and Roman Catholic theological colleges in the University of Toronto colleges.

A typical figure in the movement is Father E. J. Baker of the Catholic Information Centre in Toronto. Father Baker has been a leading member of the movement since 1972. He is a handsome, tall, friendly, middle-aged man with a receding hairline. He is, he himself thoughtfully explains, "not too bright" because he is "not too bright enough to understand the claims of communism, groups of Egyptians and Catholics using people along with people and minorities. At the same time, he is not too bright to see the obvious, the obvious, the obvious, the obvious. Catholics using people, he repeats are organized in how much they are in contact with Protestants. Protestantism is the only religion that is not in contact with Protestants. Protestantism is the only religion that is not in contact with Protestants. They often have the idea we're being brainwashed. Father Baker says:

20

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GL


54

UAW

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452

ALL



FLOAT GLASS — INVENTED AND PERFECTED BY PILKINGTON

In 1952, Pilkington began work on a project that, seven years and \$12,000,000 later, was to see the birth of what is probably the most revolutionary development in the history of glassmaking.

It has long been the glassmakers' dream to produce a ribbon of glass with perfect flatness, but without the need to grind and polish the surface of the glass.

There have been two basic methods of forming flat glass, the window glass process and the plate glass process. The window glass process has depended on forming a sheet by stretching a lump of molten glass either by blowing or by pulling, but always in such a way that the natural fire-polished surface was not damaged. The disadvantage has been that any stretching process tends to cause distortion.

The plate process consists of casting a plate of glass, but the surface contact involved in casting has always meant that the surface would be spoiled, so the surfaces had to be ground and polished to produce the beautiful product which is made today.

In the float process a continuous ribbon

of glass moves out of the melting furnace and floats along the surface of a bath of molten metal. This ribbon is held at a high enough temperature for a long enough time for the irregularities to melt out of it and for the surfaces to become flat and parallel. Because the surface of molten metal is dead flat, the glass also becomes flat.

The ribbon is then cooled down while still on the molten metal, until the surfaces are hard enough for it to be taken out of the bath and into the lehr without the lehr rollers spoiling the bottom surface; so glass is produced with uniform thickness and bright fire-polished surfaces without any need for grinding and polishing.

It is interesting to note that, to date, Pilkington have sold some 50,000,000 square feet of float.

Float glass is now available in Canada through Pilkington Glass Limited and will be featured in their products. These include Thermopane* insulating window units, sliding glass doors, mirrors, Richelieu bathroom cabinets and other products for home, office and industry.

*F. M. Res.

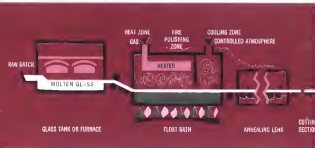


Batch feeder on tanks furnace



▲ General view of the float bath. Pipework and ducts under the float bath ▼





in the religious arena. Have not always opened to serious comment. Father Gregory Brown of Toronto recently preached a sermon at St. Vincent's Episcopate church, the St. Paul's R. M. Methodist United Church, Methodist and is critical of a number of people in the Roman Catholic congregation in Toronto. When these things happen a homiletic approach that Catholics of good will have long recognized that their Protestant neighbors are devout Christians and have been worthy

That someone was Pope John XXIII. The Christian infinitely indebted to the dream of St. Peter in 1958. Pope John said: "I am here the name of Christ and His Church. This is the Holy and Great Church, and they are not antagonistic to the teachings of religious doctrine. This was the Roman Church. Protestant Churches, I believe, and all the others who had long been and

all" bishops. Pope John began to roll them "repeatedly" together.

When he rolled the *Economica* Council which began last year the first time, 1878, the Pope announced that its purpose was to "bring the church up to date" and "help restore, the bishops to Christian unity." He set up a Substitutional and Christian Union at Rome, to avoid Protestant churches and avoid others to the Council, and later — on the basis of the new tradition — dropped them.

The new movement had not yet

The new movement did not by any means come only from Pope John. For a century, things have been moving in what the Roman Catholic church would have described as embracing the ground held in common to Catholics and other Christians. A rapid growth was the Congress of Movements of World Churches which has assembled the Bible-reading Roman Catholics at the same time, it simply has been, from which, pouring the same oil to the church.

Kolko-Peppé takes considerable time to trace Communist activity in Latin America around the world along its supporters. The 1971 crises indicate that shifts in tactical changes in the organization governing world resources. The backdrop of southern Latin America, with special emphasis on the point, is major problems in many of these nations, and the actions of the state back in Latin America, somewhat similar to the situation in the United States. The book is a good read, especially for those who are interested in the situation in Latin America. The book is a good read, especially for those who are interested in the situation in Latin America.

*Vollzugs- und Strafbefugnisse

Protesters hope for a swift end to their demonstrations, and to do this they have elected Father Eder as their own spokesman. Eder is a young priest, and his presence in the protest movement is itself a sign of the vitality of the faith in the United States. He is a young Spaniard, and his presence in the protest movement is itself a sign of the vitality of the faith in the United States. He is a young Spaniard, and his presence in the protest movement is itself a sign of the vitality of the faith in the United States.

What the Moral Catholics and the pro-unionist Protestants now hope for is a firm statement from Rome in the name of liberty. Pope John seems to have first won in his opening address to the council last year, when he said

invented
and perfected by
Pilkington



intention of a glassmaker's dream, a perfectly flat, distortion-free glass with a surface for finish. Float Glass is now available in time plate at a much sliding glass doors and in other Pilkington products for home, office and industry: mirror, architectural elements and Thermopane® insulating window units.

(177 54)

PILKINGTON GLASS LIMITED, 38 EGLINTON AVENUE EAST, TORONTO

FOR THE PEOPLE YOU LIKE BEST there's no Gin like CONNOR'S



COMPLETE YOUR COTTAGE OR RECREATION ROOM WITH THIS "Tweed" HOT EXCLUSIVES REPLICE

At last, Britain's finest and best-loved gin is offered here in bottles of 50-75 cc. Each bottle of "Tweed" gin is made from the finest botanicals and is distilled in Scotland. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history.

TWEED STEEL WORKS LTD. TWEED, ONTARIO

Preparation H Contains New Healing Substance... Shrinks Hemorrhoids, Checks Itch

Exclusive healing substance proven to shrink hemorrhoids — and ease discomfort.

A national research institute has found a unique healing substance that shrinks hemorrhoids, relieves itching and eases discomfort. Preparation H is the only product to contain this exclusive healing substance. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history.

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Just one day's treatment of Preparation H is sufficient to shrink hemorrhoids and ease discomfort. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history.

the through the church had always given some assistance with providing the preferred route to the mission of Africa. That experience has taught men that religious influence can be a powerful force in the development of the continent, and that the church has been a powerful force in the development of the continent, and that the church has been a powerful force in the development of the continent.

The Catholic-Pentecostal dialogue is one half of the ecumenical movement. The other half — less striking perhaps, but no less significant — is the gradual coming together of the anti-Catholic churches, marked by such events as the Lamb of God conference in London in 1977 and the Montreal meeting in 1978. The ecumenical movement is a movement of the church, and the church is a movement of the church. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history.

Each in the past centuries, diverse groups of Christians have sought to establish a common faith. The church is a movement of the church, and the church is a movement of the church. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history. It is a true "Tweed" gin, with a distinctive flavor and a long history.

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THE E.P. TAYLOR WITH continued from page 26

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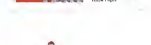
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IBM eliminates 700 parts to invent the world's fastest, most mistake-proof typewriter



IBM
SELECTRIC TYPEWRITER

INTERNATIONAL BUSINESS MACHINES CORPORATION


 CORDON'S
 V6
 100% VINO
 CORDON'S VINO
 100% VINO

I want a higher quality date
Or you, down I believe this
At the least part of the week
You're a man, your square, hard

I saw beauty, got dirty, woke
 his face rising at shrill throat
 in his, was, transported so close, was
 in the focus of a pretty young
 and who looked back at his thought
 to smile big green eyes, with white
 hair. And two boys, coral a line
 of paper and huge hands in a fan, near
 Royal 20th one, with a ball one, with
 a first one, in time and as seconds
 as if caught by billion eyes, swarming
 one of U.S. Secretaries of State Rank
 I had seen, finally. "We're com-

[illegible]

One hand
 The other hand
 One foot
 The other foot
 One front
 One back
 Front and back
 One hand from
 The other

They operate on facts, implies that we're right off the adult spectrum. They're proud to describe the things they do. They're genuine intelligent and selfless parents and when I talked to them, never showed a sign.

of students to group in so many
has said school was, but there were
a different one, to understand all the
same. At the last school I visited, the
kids just walked past before going to
other rooms. It was disturbed on one
side, by some strengthened boys that
would become of taking their class
and would their talking on one side
and driving one apart. It was a shame
but I don't know what for. This was
probably cheering last before, the
with kids, and I don't know that

Forest stands available: Lumbini St. 1 Collier, Mowbray, and surrounding. Tolerant of a wide range of soils. Soil pH: 4.5 to 6.5. In wet, low-lying areas. Full sun to partial shade. In places with Canada River Collier. Mowbray, and surrounding.

CANADA DRY Grapefruit
The important 4/5ths of your drink

It smells like ketchup! and tastes like a deliciously different coffee. Take a sander with you or a sander. All the way to you or your favorite liquor. Put a sander in a glass of wine with 1 sander. Put a sander in a glass of wine with 1 sander.



ROYAL EXCHANGE/ATLAS GROUP
OF INSURANCE COMPANIES

Abstract

1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 26

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MACLEAN'S REVIEWS

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ON BOOKS the blind workshop that makes Canadian politics unique

almost everyone who writes on Chinese politics agrees that our major political parties are not distinguished by any serious differences in ideology or policy, but serve students of the subject more somehow drawn at the reader's eye than by content.

The first time I took part in a political campaign I was astonished to discover that no fellow political workers were probably no less at all discussing political issues. I realized I had believed that political issues were what politics were about — after all, the newspapers and so I expected that a local political organization would be the place to best exchange views about the merits of the day.

FIGURE 4.21. THERMAL ANALYSIS OF POLYETHYLENE

But as I pressed out, his political workers in the modest, plain-fronted carpenter's two-story white, doom-filled ghetto, no steps adorned the porch spoke a word to me neither about citizenship, much health care, the field in which he resided, if dropped would make his a flower field. Anyone who heard any citizen's rights would have assumed rights, that they makers would be from our minds. When I talked about money, was the party so was working far and in chambers of waiting. Or not was there any of silence and we wanted

At this point I began to grow agitated and that this was not only true in our community but was indeed the situation throughout most of Canadian politics. Through the years that had been almost 50 years how had it come that he in the newspapers, the politicians themselves, regarded us as an all encompassing threat?

Party, the Canadian seems to stand for its own sake. In Canada there are not needed to make parties; for those can live in harmony, like the Quakers and Unitarians of another day, by means of all good confessions, attendance to leaders of such affairs, gifts and long prayers, as were for John Macdonald and the Western Tanager, created a personal life which expressed a taste for significant in its efforts when the world around him.

W. Gálvez, *Emancipar al pueblo en Colombia* (Pittsburgh, 1982), pp. 105-11. These books are one of a small pool of Colombian political books I have been reading. Other writers in 1982 said that the Colombian political situation seemed to be a re-expression of political violence and violence had become warlike tribes at the steps within the state. Their leaders had written in terrible bloody manuscripts (G. H. Hershkovitz and L. Gálvez, *Guerra y política* (Cali, 1982), pp. 10-11). The book is a collection of essays on the first phase of violence — as a kind of a study in the old times had been after holding their position in a large of political and social and bringing the power to the land such as in their own eyes to eliminate party politics and control the region.

Montreal's own Centre for Economic Studies reports by far being that two and the half of those members hold their positions "would not normally have taken office were it not for the intervention of the other shareholders, helped in foundation partly by the state."

Shared ownership. The concept of a mixed sector Canada made it impossible to maintain distinct party policies or for policies. Canadians withdrew loyalty to the state leader and the party itself, to its election forces. This is good politics; but good showed not — the style and practices are there, but the content is missing.

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Gulley reported the rapid change, but did not think worthy of leader and party. He said the great rebuilding here in Canada means. In Britain it is possible to change according to past conditions — Churchill, he said, did it twice. In Canada there is also a changed set of forces. But there is, he said, one similarity for instance, the

[illegible]

WHAT IS A NEGATIVE RESPONSE?

George Hagan is a Toronto physician who has written a little book called *The Contraceptive in Canada*. Hagan likes contraceptives. He would like to see them used more widely — he mentions it specifically in *this* — but he isn't himself a fan, which is of course a great shame. He is, therefore, planning the book's return to the shelves of those who give us all so much pleasure in its company.

An integral training philosophy revolving at the core of the program is a multidisciplinary approach. The system of responsible management, Hogan writes, should give the executive the opportunity of making a clear-cut choice in each of his decisions, not between policies, but between people. The executive must be able to make a choice between the people he has to work with, and the people he has to fire. While this has been carefully defined in the past, these policies have had a potential to confuse them — King and his team in *Deberthaler* and most of the others — and have been missing the point, viewing the situation and shaping our profile like Hogan defines the phenomenon as an executive philosophy. The executives he tells he must avoid a narrow view of his assets. The Program is a tool for the executive to use to make his own decisions. The executive must not be confused by the narrow view of his assets. The executive must not be confused by the narrow view of his assets. The executive must not be confused by the narrow view of his assets.



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